

Kaizen Management Training for Dar es Salaam's Garment Micro & Small Firms

City Innovation Library · Good practice · Tanzania

Quality score: 76/100

Evidence strength: Randomised controlled trial

Summary

A randomised trial gave 113 Dar es Salaam garment micro/small firms classroom Kaizen training, one-on-one consulting, or both. By years 3-4, firms getting both had 90% higher sales and 65% higher value added than controls, but gains took years to appear.

Key dimensions

Dimension	Score
Evidence of impact / measured results	3/3
Transferability / demonstrated replication	3/3
Scalability	2/3
Sustainability / continuity	2/3
Innovation	2/3
Inclusiveness / equity	1/3
Multi-stakeholder collaboration	3/3

Evaluated by C-NAPSE

Data sources

[C-NAPSE web research](#) — accessed 2026-09-06

[Small Industries Development Organisation \(SIDO\) & GRIPS \(National Graduate Institute for Policy Studies, Japan\)](#) — accessed 2026-09-06

[Higuchi, Mhede & Sonobe \(2019\), World Development - ScienceDirect](#) — accessed 2026-09-06

[Innovation Growth Lab - Evidence Bites summary](#) — accessed 2026-09-06

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