

Kaizen Managerial Training for Hanoi's Knitwear Cluster

City Innovation Library · Good practice · Vietnam

Quality score: 62/100

Evidence strength: Moderate

Summary

A 2010 RCT trained knitwear producers on Hanoi's outskirts in Kaizen methods; two years on, treated firms' real value added averaged ~PPP \$186,000 vs \$96,900 for controls ($p=0.03$), a gain that emerged only after year one.

Key dimensions

Dimension	Score
Evidence of impact / measured results	3/3
Transferability / demonstrated replication	3/3
Scalability	1/3
Sustainability / continuity	1/3
Innovation	2/3
Inclusiveness / equity	1/3
Multi-stakeholder collaboration	2/3

Evaluated by C-NAPSE

Data sources

[C-NAPSE web research](#) — accessed 2026-08-25

[Foreign Trade University \(Hanoi\) & GRIPS \(Japan\) research team](#) — accessed 2026-08-25

[Higuchi, Nam & Sonobe \(2015\), Journal of Economic Behavior & Organization 120, 189-206](#) — accessed 2026-08-25

[Full text \(GRIPS institutional repository\)](#) — accessed 2026-08-25

[Higuchi et al. \(2020\), World Bank Economic Review 34\(S1\), S68-S71 - figures cited above](#) — accessed 2026-08-25

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