

NTNU Technology Transfer AS — University-Hospital Spin-off Engine

City Innovation Library · Good practice · Norway

Quality score: 38/100

Evidence strength: Cautionary / limited

Summary

Norway's oldest university TTO, jointly owned by NTNU and the Central Norway health authority, has spun out 73 companies since 2003 — including Kahoot!, which grew from a 2006 research disclosure into a global learning platform with 40+ million monthly users by 2017.

Key dimensions

Dimension	Score
Inclusiveness / equity	0/3
Evidence of impact / measured results	1/3
Transferability / demonstrated replication	1/3
Scalability	1/3
Sustainability / continuity	2/3
Innovation	1/3
Multi-stakeholder collaboration	2/3

Evaluated by C-NAPSE

Data sources

[C-NAPSE web research](#) — accessed 2026-07-08

[NTNU Technology Transfer AS \(Norwegian University of Science and Technology & Helse Midt-Norge RHF\)](#) — accessed 2026-07-08

[NTNU Technology Transfer – Spin-offs](#) — accessed 2026-07-08

[Kahoot case study – NTNU Technology Transfer](#) — accessed 2026-07-08

[Facilitating Technology Transfer in Norway – ttb.sk](#) — accessed 2026-07-08

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